

29/11/2022

## Cargo Consolidation

Good afternoon,

A recent dialogue with our stevedoring customers regarding what more our terminal can do to facilitate efficient vessel operations has prompted a renewed focus on cargo consolidation and yard planning.

While our planning team always endeavours to provide the most optimal yard plans, resource constraints and continuing yard congestion mean we can only sometimes support vessel operations through cargo movement within the yard.

Yesterday, MIRRAT committed additional resources to trial the effectiveness of a dedicated consolidation team to support more efficient stevedore operations, improve vessel turnaround times and bolster safety. The trial will run for one (1) month, during which time a team of four (4) operatives will carry out the following tasks.

- **Consolidation of quarantine-held cargo to a single area to free up "prime" laydown areas,**
- **Consolidation and shortening of cargo to create larger, more efficient blocks for vessel discharge,**
- **Allocation of a central transhipment block where MIRRAT's R&D team will consolidate all light vehicle transhipment cargo, and**
- **Stage export cargo where possible.**

We will monitor the key operational indicators listed below throughout the period that the consolidation team is in operation. Your feedback in this process will be critical in measuring the effectiveness of the trial.

- 1. vessel turnaround time,**
- 2. vessel operational time, and**
- 3. stevedore efficiency**

Upon completion of the trial, our path forward will be informed by the results. If this initiative positively impacts operations, we will consider how the "cargo consolidation team" can be sustainably adopted into our service offering. Likewise, if no tangible benefits are realised, we will not continue.

Again, we ask for your support in providing feedback on the initiative and thank you for continuing to work with us to improve terminal efficiency.

Regards



Jed Smith  
Head of Commercial and Stakeholder Management  
+61 (0) 410 004 290